

## *Robert R. Stephens*



### *Areas of Expertise*

Asset Transfer Evaluation  
Cogeneration  
Competitive Energy Procurement  
Cost of Service  
Decommissioning Cost Recovery  
Demand-Side Management  
Electric Retail Competition and  
Customer Choice  
Fuel Cost Recovery  
Legislation and Public Policy  
Open Access Rates, Terms and  
Conditions  
Performance Based Rates  
Prudence and Used/Useful  
Evaluation  
Rate Design and Tariff Analysis  
Real-Time Pricing  
Request for Proposals  
Revenue Requirements  
Stranded Costs

Mr. Stephens is a Principal. He received a Bachelor of Science Degree in Mechanical Engineering from Southern Illinois University at Carbondale. He also earned a Master of Business Administration Degree from the University of Illinois at Springfield. He is certified as an Engineer Intern in Illinois.

Mr. Stephens joined BAI in 1997. At BAI, he has been involved in implementing customer choice through electricity purchasing consultation and providing testimony before public utility commissions, civil courts and legislative bodies on electric industry restructuring issues, bundled and unbundled service rate cases and other matters. He has also prepared and evaluated Requests for Proposals and other special studies.

Prior to joining BAI, Mr. Stephens had eight years of utility regulatory experience through his employment with the Illinois Commerce Commission. During his first five years with the ICC, he held various positions in the Planning and Operations Department. The following three years Mr. Stephens worked as a technical advisor to one of the Commissioners concerning all aspects of the electric, gas, telecommunications and water industries. Prior to joining the ICC, Mr. Stephens held the position of Energy Planner at a Midwestern electric utility where his duties centered on Integrated Resource Planning and administering load management programs. He has also served as a Mechanical Engineer at a state agency dealing with energy management at institutional facilities.

### *Project Work*



### *Advisor to:*

- Illinois Industrial Energy Consumers
- Tennessee Valley Industrial Committee